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Mission Statement

To serve our citizens and member governments by providing a forum to foster communication, coordination, and collaboration in identifying and addressing issues and needs regionally.

The Regional Planning Council is recognized as Florida’s only multipurpose regional entity that is in a position to plan for and coordinate intergovernmental solutions to growth-related problems on greater-than-local issues, provide technical assistance to local governments, and meet other needs of the communities in each region.......Florida Statutes 186.502(4)1
This plan is an action plan for the Council. This plan is the Council’s version of a strategic plan which will serve several purposes:

- Identify several priority initiatives that the Council wishes to engage during the next three to four years;
- Identify the ongoing initiatives and programs that the Council has traditionally chosen to participate;
- Outline the Council’s mandated programs and activities for the upcoming year; and
- Provide the preceding in a concise format for easy discussion.

The initiatives in this document are separated into three categories:

**Priority Initiatives**

Priority initiatives are undertaken on an as-needed basis. These initiatives may be an extension of existing Council activities or completely new undertakings.

**Ongoing Activities**

Ongoing Activities are those activities that the Council has traditionally conducted, but are not mandated by Federal or State regulations.

**Mandated Programs and Activities**

Mandated Programs and Activities are those programs that are mandated by Federal or State regulations. [§ - denotes a Council statutory responsibility identified in this document]
The Council has identified the following as Priority Initiatives:

**First Tier**

These initiatives received the highest rating of feasibility and importance at the most recent Council/Staff Visioning Session.

- Convener of the Region
- Promote Regional Leadership/Stewardship to Accomplish Success
- Strategies for Growth Management - Decision Support Tools
- Strengthen SRPP to improve Land Use Planning
- Affordable Housing (emphasis on workforce and essential worker housing)

These *First Tier* initiatives are addressed on the following pages with a brief introduction and a set of objectives and tasks.

**Second Tier**

These initiatives were identified as important; however, they either scored as less important or less feasible for Council impact as the First Tier Initiatives.

- Protection of regionally significant environmental and historical resources
- Protection of water resources - water for people and the environment
- Transportation - seek improved coordination between communities
- Property Taxes and Insurance - convene and advocate

These Second Tier initiatives are analyzed in a table on page 10 that lists the issue and any current or proposed Council program that is addressing or may potentially address the issue.
The Council desires to examine issues that are truly regional (multi-jurisdictional) in nature and not interfere with local jurisdictional issues. The Council is an association of governments that seeks to strengthen the region. The Council needs to maintain its reputation as an impartial body that listens to all sides while seeking to help all parties better understand the issues in a non-judgmental format. To be a true “convener of the region,” public/private sector participation needs to be increased.

The October 2006 Visioning Session yielded “Convene the many state/regional agencies to discuss cross issues” as a top priority.

**Objective(s):**

- Convene the many state/regional agencies to discuss cross issues.
- Provide a non-partisan forum to objectively discuss issues of regional significance.
- Maintain and staff the RPAC as a forum for discussion and coordination on technical issues related to planning and development issues within the region.
- Raise awareness and promote issues of regional significance.
- Elevate local concerns to help identify regional solutions and assistance.
  § Maintain the Council’s dispute resolution process.

**Tasks and Activities:**

♦ Convene workshops on issues of regional importance.
♦ Convene a group of agency heads/leaders to discuss regional issues and cooperation - (consider for inclusion: DOT, DEP, SWFWMD, water authorities, education, economic development, RPCs, county planning directors, etcetera).
♦ Continue to convene RPAC bi-monthly or as needed.

[§ - denotes a Council statutory responsibility identified in this document]
“Leadership can be thought of as a capacity to define oneself to others in a way that clarifies and expands a vision of the future.” - Edwin H. Friedman.

“The price of greatness is responsibility” - Winston Churchill.

At its October 2006 Visioning Session, leaders of the Tampa Bay Regional Planning Council acknowledged that they must act as regional stewards and provide leadership on regional issues.

Objective(s):

- Create a sense of stewardship of regional issues and resources within the Council to develop and nurture the Council and its members as leaders on regional issues.

Tasks and Activities:

- Participate in and support Reality Check Tampa Bay (realitychecktampabay.org), the Century Commission process, FDOT’s Future Corridors planning process and other “catalyst” activities such as FDOT’s Regional Transit Needs Assessment.
- Raise awareness and promote issues of regional significance.
- Elevate local concerns to help identify regional solutions and assistance.
- Develop a regional agenda process and build legislative support.
- Meet with regional Legislators and/or delegations.
- Utilize Florida Regional Councils Association to promote regional agendas and to network issues that have statewide importance.
- Maintain familiarity with FAC/FLC/Chamber issues.
- Encourage Council member and staff participation in Leadership Florida and Leadership Tampa Bay and local leadership programs (like Pasco, Tampa, St. Pete, Pinellas, etc.).
- Support the activities of state, regional, and local leadership programs.
What regional and local planning in Florida has lacked for many years is vision. In past planning practices, communities were “planning” without a clear direction for their future. Many communities in Florida and the nation are turning to the visioning process as a method to envision what they want their communities to be in the future. Various techniques have been developed to facilitate the visioning process. Since a community would only go through the visioning “process” once every few years, it makes sense to utilize assistance from others that have been through the process or have facilitated the process on a regular basis.

As the Tampa Bay region grows, it is converting more and more land into urban uses. Various planning activities can benefit from a regional perspective on land development and resource utilization patterns. Council has been developing a set of decision support tools to assist policy makers and planners in making more informed decisions. Decision support tools help policy makers base their decisions more on “facts” and less on “politics.” The Council’s Decision Support Geographic Information System (DS-GIS) simulates the effects of a variety of different planning scenarios. The DS-GIS calculates outcomes to those scenarios and shows how they relate to the local and regional landscape of the future. The DS-GIS suite includes separate modules that focus on land use, environmental, economic, fiscal, emergency management, and domestic security issues. Working within a GIS, each module clearly displays its forecasts on a map. Patterns and trends can easily be seen in the DS-GIS, because the maps show how the simulated model outcomes affect real places in the Tampa Bay area.

Objective(s):

- Promote planning and development principles to create a livable region.
- Maintain regional perspective on land development conditions and trends.
- Develop decision support tools to provide quantitative analysis of land development issues.

Tasks and Activities:

✦ Participate in and Support Reality Check Tampa Bay (realitychecktampabay.org).
✦ Develop and maintain the Decision Support System consisting of GIS modules related to land use, emergency management, economic development and the like.
✦ Maintain and enhance economic/fiscal DSS tools such as REMI Policy Insight, IMPLAN, and the Fiscal Impact Analysis Model (FIAM).
✦ Provide economic modeling services to the economic development, business, and planning communities.
✦ Maintain and enhance emergency management related DSS tools such as CAMEO, ALOHA, SLOSH, and HAZUS.
✦ Conduct workshops on planning and “livability” issues.
✦ Maintain capacity to assist communities in the visioning process.
Chapter 186, Florida Statutes, requires that each Regional Planning Council prepare and adopt a Strategic Regional Policy Plan. The five required subject areas are Affordable Housing, Economic Development, Emergency Preparedness, Natural Resources, and Regional Transportation. These areas cross over many of the issues that are addressed by this plan. The SRPP was originally adopted in 1995 and was last significantly amended in September of 2005.

The SRPP is a tool that the Council will utilize to implement the strategies for growth identified in the companion initiative.

Objective(s):

- Utilize the SRPP to promote planning and development principles that create a livable region.
- Include a regional “vision” in the SRPP to provide a regional perspective on land development scenarios and how they must be compatible with transportation facilities and environmental concerns.

Tasks and Activities:

- Work with Reality Check Tampa Bay [www.realitychecktampabay.org], the Century Commission [www.centurycommission.org], and FDOT’s Future Corridors [www.futurecorridors.org] planning processes as catalysts for strengthening the SRPP.
- Engage DCA, FDOT, FDEP and other stakeholders (such as the groups above) to identify how the SRPP can be a better tool for planning.
- Work with the legislature to include a “vision” component to the SRPP. This would be a non-regulatory tool that local government plans would need to be “consistent with.”
Income levels in the state of Florida have not kept pace with rapidly rising housing values. The gap is rapidly widening in most areas of the state. Statewide the median household income has grown by 15 percent over the past five years while median housing prices have doubled. Just three years ago most of Florida’s housing markets were considered affordable by most metrics. Now only a select few are considered affordable and they are disappearing fast.

Historically Florida has been an attractive state for young families to move to and begin or extend their professional careers. One reason was that Florida had relatively affordable housing opportunities compared with other states with economic vitality. Now the unprecedented rise in Florida’s housing prices has created an environment where it is difficult for our growing businesses to attract or retain talented young and upwardly mobile professionals. One of the more popular economic development strategies today is attracting and retaining the group of workers called the *creative class* -young and well educated workers – to drive entrepreneurial efforts and increase productivity. The lack of workforce housing at reasonable prices will hurt this and other efforts to attract quality workers to Florida.

Affordable and workforce housing have been a Council concern for several years. In October 2005, TBRPC conducted a Workforce Housing Think Tank with over 200 attendees. Much was learned at this symposium and the Council’s Employer-Assisted Housing initiative was launched. TBRPC, with the eleven Regional Planning Councils, will lead an effort to provide employers with the technical assistance needed to establish employer-assisted housing. All of the RPCs will work with existing housing assistance groups like the Florida Housing Finance Corporation, Florida Housing Coalition, 1000 Friends of Florida, and the Housing Catalyst Program. Services provided would include workshops, Q & A, information on employer benefits, resources, and sample materials.

**Objective(s):**

- Promote the development of affordable housing with a strong emphasis on workforce housing.
- Gain legislative approval for the Council’s statewide Employer-Assisted Housing initiative. (*The Employer-Assisted Housing Initiative is defined in the Council’s 2007 Legislative Issues brochure.*)

**Tasks and Activities:**

- Implement, if adequate funding is secured, the Employer-Assisted Housing program.
- Work with Developments of Regional Impact to better mitigate their impacts on affordable housing with an emphasis on the essential workers’ and workforce housing segments.
The following issues were identified at the October 2006 Visioning Session but fell short of making the list of the top five issues that were deemed important as well as very feasible for the Council to have an impact. Since these issues are very important and can already be found in one of the three Council activities (priority, ongoing and mandated), they are listed as Tier Two Initiatives.

<table>
<thead>
<tr>
<th>Issue</th>
<th>Related Current Council Activity/Program</th>
<th>Potential Council Activity/Task</th>
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</table>
| Protection of Regionally Significant Environmental and Historical Resources | • SRPP has identified Natural Resources of Regional Significance (NRRS) which are used as basis for Comp Plan, IC&R, and DRI reviews. | • More vigorously “stand-up” for the Natural Resources of Regional Significance in reviews.  
  • Inventory Regionally Significant historical resources. |
| Protection of Water Resources—“water for people and the environment” | • Agency on Bay Management  
  • Staff is assisting Tampa Bay Water with public participation in their Master Water Plan update. |                                                                                                   |
| Transportation—“seek improved coordination between communities”     | • Ex-officio on MPO CCC  
  • Staff participates in MPO committees.  
  • Regional Transit Roundtable (staff)  
  • Staff is updating the Regional Multi-use Trails Plan for the CCC. | • Gain broader support for SRPP transportation element as a “plan.”  
  • Participate in Future Corridors planning process. |
| Property taxes and Insurance—“convene and advocate”                  | • Emergency Preparedness Planning activities that encourage mitigation to reduce property loss.  
  • Council resolution requesting a special legislative session. |                                                                                                   |
The Council has identified the following ongoing activities:

- Agency on Bay Management (ABM)
- Local Emergency Planning Committee (LEPC)
- Hurricane and Hazard Preparedness Planning
- Telework Tampa Bay
- *Bay Soundings* - Journal on Tampa Bay and its Environs
- Economic Development District
- Regional Information Center
- Technical Assistance

**Agency on Bay Management**

Begun in 1985, the Agency on Bay Management has established itself as the regional forum for issues relating to Tampa Bay. It is a consortium of all interests affecting or affected by Bay management and use decisions: commercial, industrial, political, recreational, regulatory and scientific groups as well as the public at large. It also serves as the natural resources committee to TBRPC. The Agency was primarily responsible for the institution of the Surface Water Management and Improvement Program in Florida, and designation of the Sarasota Bay and the Tampa Bay National Estuary Programs.

**Objectives:**

- Serve as a regional forum for addressing issues affecting the Tampa Bay estuary.

- Serve as advisor to the Tampa Bay Regional Planning Council (TBRPC) on natural resource matters.

- Support the goals of the Tampa Bay Estuary Program.

- Provide input to the State and Federal legislatures on Tampa Bay-related issues and opportunities.

Federal and State law charges the LEPC with responsibilities for hazardous materials planning, training, exercising, and maintaining records to support the public’s right-to-know under the Emergency Planning and Community Right-To-Know Act (EPCRA). Staff is also responsible for assisting facilities to comply with the Florida Accidental Release Prevention and Risk Management Planning Act (ARP/RMP) of 1999, and to serve as member of the state audit team when Tampa Bay facilities are being audited under the provisions of this statute. Staff is responsible for planning LEPC meetings and assisting the LEPC Chair in conducting business.

Objective(s):

§ Promote awareness of presence of hazardous materials and safeguard needs.

§ Provide training opportunities for public sector responders to HAZMAT incidents.

§ Develop regional plans for hazardous materials incidents response.

§ Serves as resource for public’s right-to-know.

[§ - denotes LEPC statutory responsibility under Federal and State law and a Council responsibility by contractual obligation.]

Emergency Preparedness is one of the five mandated issue areas of the Strategic Regional Policy Plan. TBRPC has maintained an emergency management program since 1978 facilitating regional emergency management communication through the Emergency Management Directors’ Committee and its subcommittees. Staff seeks grants and private sector sponsorship to address major issues identified by the Emergency Management Committee and provides technical data to the local emergency management community.

Objective(s):

• Promote emergency awareness and preparedness within the region through public education.

• Provide regional evacuation planning coordination services to the region.

• Address the issues of shelter deficit, special needs shelter, post-disaster redevelopment and hazard mitigation through research, training and regional coordination and cooperation.

• Build public-private partnerships in the region to promote hazard mitigation through Project Impact.
Telework Tampa Bay (TTB) is an initiative of the Tampa Bay Regional Planning Council and Bay Area Commuter Services. TTB is recruiting Pinellas and Hillsborough employers, both public and private sector, to implement pilot Telework programs within their worksites.

Telework (or telecommuting) is a tool to help businesses improve their bottom line. Statistics show that companies utilizing telework in their businesses show improved productivity among their teleworking staff, reduced absenteeism, increased ability to recruit and retain valuable employees and the potential to reduce overhead expenses. Telework is also a tool to help businesses continue operations in the event of disaster, either natural or man-made. By putting together a process by which key employees can work remotely, business can continue, even when others cannot.

Employers agreeing to participate in the “pilot” are provided with step-by-step program development at no cost. Each pilot project is tailored to the individual business; all the tools needed to implement a pilot project are provided by the Telework Tampa Bay team, with as much or as little “hands-on” assistance as needed.

**Objectives:**

- Promote Telework as an alternative mode of transportation.
- Promote Telework as a way to increase workplace productivity.
- Promote Telework as an emergency preparedness tool.

**Tasks and Activities:**

- Continue to staff Telework Tampa Bay.
- Seek additional funding sources to continue and expand the Telework Tampa Bay program.
Bay Soundings is a 16-page, quarterly environmental journal that provides objective information on issues affecting Tampa Bay, its watershed and the natural resources of the Tampa Bay region. This education project supports the Tampa Bay SWIM plan and is consistent with the Tampa Bay Estuary Program goals. Through the education efforts of Bay Soundings, residents as well as visitors to the region learn about the restoration and preservation of Tampa Bay and its associated watershed. They also learn about challenges to Bay health, such as stormwater runoff, loss of habitat in the watershed, invasive species; and about ways they can help protect the region's water supply and its natural resources.

The publication's circulation of 25,000 is regularly distributed throughout Pasco, Pinellas, Hillsborough and Manatee counties, and beyond depending on the subject matter in each edition. This free publication is distributed to and through government and non-government agencies, local attractions, private businesses, environmental clubs, schools, libraries, elected officials and sponsors. Several funding partners have provided multi-year support.

**Objectives:**

- Provide objective information on issues affecting the Tampa Bay estuary.

**Tasks and Activities:**

◆ Publish *Bay Soundings* Quarterly.
Tampa Bay Regional Planning Council (TBRPC) is a funded Economic Development District (EDD) through the U.S. Department of Commerce, Economic Development Administration’s planning program. The Tampa Bay Region has held the designation as an EDD since 2003. Local governments in the district are now eligible for an additional 5% bonus under EDA funded programs for construction projects (i.e., 55% federal participation instead of 50%). This designation also relieves annual reporting of county adopted Comprehensive Economic Development Strategy (CEDS), which are now covered under the regional CEDS. EDD designation also increases access to additional federal funding such as for disaster preparedness and recovery, brownfield mitigation, revolving loan fund, and the Southern Crescent Commission.

The primary functions of the EDD are (but are not limited to):

- the preparation and maintenance of a CEDS.
- Assist in the implementation strategies identified in the CEDS.
- Provide technical assistance to local governments and economic development organizations on their economic development activities, programs, and grant applications.

The EDD is comprised of the four counties that make up the Tampa Bay Regional Planning Council (Hillsborough, Manatee, Pasco, and Pinellas, and all municipalities therein). The staff of the Regional Planning Council acts as the administrative arm of the EDD. The EDD must provide an annual report of the economic development activities in the region by the end of April each year.

**Objective(s):**

- Maintain the Tampa Bay Economic Development District designation.

**Tasks and Activities:**

- Annually update the Comprehensive Economic Development Strategy.
- Provide technical assistance to the region’s economic development partners.
The Regional Information Center (RIC) is a convenient resource in providing technical assistance about the Tampa Bay region with its computer catalogued library containing a wide variety of books, periodicals, reports, and census data. The Tampa Bay Regional Planning Council is an official United States Census Bureau repository. The Council maintains a home page on the Internet at www.tbrpc.org. The page provides up-to-date information of the Council’s activities as well as calendars and agendas. Most Council reports can be found on the web site. A subscription email service is maintained to provide immediate access to Council agendas and reports. Sign up at www.tbrpc.org

Objective(s):

- Provide regional data and Census data through the Regional Information Center.
- Serve as a clearinghouse for technical and administrative materials related to planning and development in the region.
- Develop the Council's web page as a preeminent regional resource for regional data and information with an emphasis on collection and dissemination of data needed by the business and development community, natural and physical resource managers, local governments, economic development practitioners and grant writers.
- Provide economic and fiscal modeling services to the economic development, business, and planning communities.
- Maintain presence on the Internet for public access to our agency functions and to assist in providing a clearinghouse of local and regional planning information.

Tasks:

✦ Enhance Council's Web Page to include additional resources and Internet hyperlinks with emphasis on collection and dissemination of data needed by the business and development community, natural and physical resource managers, local governments, economic development practitioners and grants writers.
✦ Publish all Council agendas and minutes on the Council's web site.
✦ Maintain the grants information resource page on the web site.
✦ Maintain the REMI Policy Insight and IMPLAN economic analysis models.
✦ Maintain a prototype fiscal impact analysis model.
✦ Maintain a “Visioning” information database.
In addition to the traditional areas of technical assistance provided by the Council, new services have been developed to assist local governments, agencies, and communities. These services include the Economic Analysis Program, fiscal impact analysis modeling, meeting facilitation, vision planning, and other related services. Communities or agencies that need an independent analysis or viewpoint of regional or community issues can turn to TBRPC for an “honest broker” approach to their research or planning needs.

Since its inception, the Council has assisted local governments with limited staff and/or planning expertise. Implementation of Florida’s growth management requirements has proven to be burdensome for many smaller communities. The RPC is able to provide the technical assistance necessary to either fulfill these requirements or aid the local government in revising its comprehensive plan to more accurately reflect current conditions. Technical assistance in other areas of planning can also be provided as necessary and as staff expertise permits.

TBRPC has been a leader in regional geographic information systems for a decade in the State of Florida. Many organizations have caught up in spatial databases and geographic map technology due to lower startup costs. As technology changes rapidly, it is important to keep within reasonable reach of current trends in such areas as mapping, data interchange, graphic output capability, and information distribution.

The Economic Analysis Program was developed to help communities predict how policy changes or economic events (activities) will affect the economy. Our tools include strong data sources in the Regional Information Center, REMI Policy Insight® (a highly sophisticated econometric model), Implan® (a basic input/output economic model), and extensive staff training. TBRPC has been the lead RPC in updating and implementing the DCA Fiscal Impact Analysis Model (FIAM) statewide.

With Convener of the Region as a priority initiative, staff has been developing skills and techniques in meeting facilitation. This service has been utilized by regional organizations and communities to identify problems and issues and to develop strategies for solutions. The council has a state of the art Audience Response Card system that allows real time response and information gathering.

Objective(s):

- Provide technical assistance on an as-needed basis to local governments, regional agencies, businesses and communities.
The following activities constitute the mandated activities of the Tampa Bay Regional Planning Council:

- Strategic Regional Policy Plan
- Development of Regional Impact Program
- Intergovernmental Coordination and Review
- Local Government Comprehensive Plan Review

Chapter 186, Florida Statutes, requires that each Regional Planning Council prepare and adopt a Strategic Regional Policy Plan. The five required subject areas are:

- Housing
- Economic Development
- Emergency Preparedness
- Natural Resources
- Regional Transportation

Objective(s):

§ Meet all statutory requirements relative to Chapter 186, Florida statutes related to Strategic Regional Policy Plans (SRPP).

§ Maintain and implement *Future of the Region: A Strategic Regional Policy Plan* as the region’s SRPP.

[§ - denotes a Council statutory responsibility]
Large land development projects in Florida must undergo Development of Regional Impact review in order to identify their regional or multi-jurisdictional impacts. The Tampa Bay Regional Planning Council has extensive statutory responsibilities to coordinate the process as well as to identify regional impacts and the appropriate mitigation.

**Objective(s):**

§ Meet all statutory requirements relative to Developments of Regional Impacts (DRI).

- Coordinate with all relevant parties (local governments, state agencies, developers, etc.) concerning the DRI process.

[§ - denotes a Council statutory responsibility]

**Products/Outcomes:**

- Preapplication Reports
- Preliminary Reviews
- DRI Final Reports
- Development Order Reports
- Notice of Proposed Change Reviews
- Development Order Amendment Reports
- Annual Report Summaries
- Annual DRI Workshops
- Technical Correspondence concerning process or substantive issues.
The Intergovernmental Coordination and Review (IC&R) process is federally mandated under Executive Order #82-12372 to communicate with governments as early in the planning cycle as possible to explain specific plans, actions and proposals. The Regional Planning Council provides a forum and opportunity for local governments to express recommendations and/or comments to permitting or (where applicable) federal funding agencies. The Federal Consistency process is a Florida Department of Community Affairs contracted function with the 11 RPCs whereby local governments are provided a similar commenting opportunity to identify (in)consistency with their own Plans regarding projects within or adjacent to the State’s Coastal Zone. The RPC acts as “facilitator” to channel these comments to the Florida State Clearinghouse.

Objective(s):

§ Provide coordination mechanism for local governments of the Region to comment on development activities and programs which affect their communities.

• Increase awareness of dredge & fill permit applications, federal grant applications, and “other proposals” within the region.

• Provide technical assistance on an as-needed basis to local governments and the private sector.

[§ - denotes a Council statutory responsibility]
The Regional Planning Council (RPC) is required to ensure that local government comprehensive plans or amendments are consistent with its SRPP. It must also ascertain whether the comprehensive plan or amendment impacts upon identified regional resources or facilities has any extra-jurisdictional impacts. Should problems be identified, the Regional Planning Council can provide technical assistance to the local government in correcting the problem. It can also serve as an intermediator between the local government and the Florida Department of Community Affairs.

**Objective(s):**

§ Requirement for RPC review of comprehensive plans and amendments (163.3184(3), FS).
§ Ensure consistency of comprehensive plans and amendments with SRPP (9J-5.021, FAC).
§ Submittal of comprehensive plans and amendments to RPC. (9J-11.006(6), FAC).
§ Identification of impacts on regional facilities/resources.

[§ - denotes a Council statutory responsibility]
<table>
<thead>
<tr>
<th>Acronyms</th>
<th>Description</th>
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<tbody>
<tr>
<td>ABM</td>
<td>Agency on Bay Management</td>
</tr>
<tr>
<td>ALOHA</td>
<td>Areal Locations of Hazardous Atmospheres</td>
</tr>
<tr>
<td>BACS</td>
<td>Bay Area Commuter Services</td>
</tr>
<tr>
<td>CAMEO</td>
<td>Computer-Aided Management of Emergency Operations</td>
</tr>
<tr>
<td>CEDS</td>
<td>Comprehensive Economic Development Strategy</td>
</tr>
<tr>
<td>DCA</td>
<td>Department of Community Affairs</td>
</tr>
<tr>
<td>DRI</td>
<td>Development of Regional Impact</td>
</tr>
<tr>
<td>DSS or DS-GIS</td>
<td>Decision Support System or Decision Support Geographic Information System</td>
</tr>
<tr>
<td>FAC</td>
<td>Florida Association of Counties</td>
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<tr>
<td>FIAM</td>
<td>Fiscal Impact Analysis Model</td>
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<td>FLC</td>
<td>Florida League of Cities</td>
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<tr>
<td>FOR</td>
<td>Future of the Region Awards Program</td>
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<tr>
<td>FRSRPP</td>
<td>Future of the Region: A Strategic Regional Policy Plan for the Tampa Bay Region</td>
</tr>
<tr>
<td>GIS</td>
<td>Geographic Information System</td>
</tr>
<tr>
<td>HAZMAT</td>
<td>Hazardous Materials</td>
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<tr>
<td>HAZUS</td>
<td>Hazards U.S.</td>
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<tr>
<td>IC&amp;R</td>
<td>Intergovernmental Coordination and Review</td>
</tr>
<tr>
<td>LGCP</td>
<td>Local Government Comprehensive Plan</td>
</tr>
<tr>
<td>LEPC</td>
<td>Local Emergency Planning Committee</td>
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<tr>
<td>SLOSH</td>
<td>Sea, Lake, and Overland Surges from Hurricanes</td>
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<tr>
<td>SRPP</td>
<td>Strategic Regional Policy Plan</td>
</tr>
<tr>
<td>TBEP</td>
<td>Tampa Bay Estuary Program</td>
</tr>
<tr>
<td>REMI</td>
<td>Regional Economic Models, Inc.</td>
</tr>
<tr>
<td>RIC</td>
<td>Regional Information Center</td>
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<td>Regional Planning Advisory Committee</td>
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<td>Regional Planning Council</td>
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